

CARLSBAD BY THE SEA

Schedule of Operating Expenses

For The Twelve Months Ending March 31, 2014

(Dollars in thousands)

Audited

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Operating expenses:			() = Unfavorable
Medical services	\$ 3,277	\$ 3,444	\$ 167
Community operating costs	1,969	1,805	(164)
Dietary services	2,609	2,545	(64)
Residential services	1,302	1,373	71
Administrative services*	2,338	2,338	-
Depreciation	1,809	1,793	(16)
Amortization of deferred costs	52	55	3
Interest expense	1,325	1,596	271
Other	204	186	(18)
Total operating expenses	<u>\$ 14,885</u>	<u>\$ 15,135</u>	<u>\$ 250</u>

* Includes campus office staff and related expenses, plus a company-wide administrative charge.